# Measure H Strategy Implementation Plan

### Name of Strategy: B7 – Bridge Housing for People Exiting Institutions

### **Objectives and Goals**

Please describe the objectives and goals of this strategy.

Strategy B7 (Interim/Bridge Housing for those Exiting Institutions) centers on increasing the interim/bridge housing stock across the county for individuals exitinginstitutions such as jails, prisons, foster care, hospitals, urgent care centers and other medical, behavioral health, and substance abuse treatment facilities. The Interim/Bridge Housing is designed to facilitate permanent housing placement.

DHS and DMH – Interim housing is intended to serve clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings. Interim housing includes stabilization housing (with onsite intensive case management services) and recuperative care (with onsite intensive case management services and health care oversight). Some interim housing programs provide enhanced onsite mental health services.

DPH-SAPC Recovery Bridge Housing (RBH) is intended to serve individuals who are homeless at treatment discharge and who choose abstinence-based housing. RBH is a peer-supported bridge housing that combines abstinence-based housing, for up to 90 days, concurrent with substance use disorder (SUD) treatment in an outpatient setting. The goal of RBH is to improve SUD outcomes and increase the percentage of homeless clients who are linked to stable housing upon discharge from RBH.

LAHSA - Increasing the bed rate for these shelters specifically reserved for people exiting institutions allows for a specialized level of care at the facilities. These are safe, reserved, low-barrier and supportive 24-hour interim housing beds for persons exiting institutions but who are not in need of specialized and high level care.

### **Components / Process Steps**

Please provide the names of major strategy components. For each component, include a description of the substance as well as a timeline for implementation.

LAHSA will increase the bed rate for the existing bridge housing beds funded through B7 (funds from 16/17 are rolled over). This will happen through contract amendments in August 2017.

DHS and DMH will increase the number of bedswith existing interim housing providers who have capacity to serve homeless individuals with complex health and/or behavioral health conditions and will identify new providers.

The Department of Public Health (DPH) Substance Abuse Prevention and Control (SAPC) will provide RBH for up to 90 days to homeless clients who are still homeless at treatment discharge and choose abstinence-based housing. This will happen through contract amendments. The contracts were amended and beds came online in July 2017.

Please describe all uses of funding for the following:		
Program Costs	LAHSA – \$1,646,838	
	DHS - Contract Program Services - \$4,023,142	
	DPH-SAPC - 500 RBH Beds - \$6,200,000	
Administrative (salaries excluded)	LAHSA – \$26,349	
	DHS -Administrative Costs (7.5%) = \$326,201	
Staff Costs (# of positions, classification, and	<u>LAHSA</u> – \$105,398	
S&EB)	<u>DHS</u> Assistant Staff Analyst, HlthServs - (4595A) 1.0 FTE - \$109,840 Registered Nurse II (5134A) 1.0 FTE - \$121,877 Senior Staff Analyst, Health (4594A) - 0.50 FTE - \$74,188 Staff Analyst, Health (4593A) - 1.0 FTE - \$122,415 Staff Assistant I (0907A) - 0.50 FTE - \$34,053	
	Administrative Support Staff Accounting Technician II (0643A) - 0.29 FTE - \$19,562 Administrative Services Manager I (1002A) - 0.29 - \$32,947 Administrative Services Manager II (1003A) - 0.19 FTE - \$23,824 Administrative Services Manager III (1004A) - 0.20 FTEs - \$31,170 Health Care Financial Analyst (0672A) - 0.20 FTE - \$18,758 Management Analyst (1848A) - 0.20 FTEs - \$18,211	
	Total = \$606,845	
	<u>DMH</u> Staff Analyst, Health (4593A) - 0.50 FTE \$62,812	
	<u>DPH-SAPC</u> Clinical Social Worker (9013A) - 1.0 FTE = \$110,585	

# Target Population and Projected # Served

Please identify the target population and project the # of individuals and/or households to be				
served for each component under this strategy for FY 2017-18.				
Strategy Component	Target Population	Projected # Served		

LAHSA – Bridge Housing	People exiting institutions	506
DHS/DMH Interim Housing	Individuals with complex and/or behavioral health conditions exiting institutions	250 in FY 17-18 and 450 in 18-19 and following.
DPH-SAPC – Recovery Bridge Housing	Adults (age 18 years and over) exiting institutions, including residential SUD treatment, who are homeless upon treatment discharge and are in need of a recovery oriented living space, while concurrently enrolled in an outpatient SUD treatment service.	Up to 2,000 homeless clients per year.

# Contracts

Please list any contract procurements or amendments for providers with which your agency or department will contract for implementation of this strategy.

LAHSA will amend the existing bridge housing contracts of current B7 funded agencies to reflect the new rate of \$50 a bed. These contracts will be amended in August 2017. LAHSA will not add new B7 funded beds in Year One.

DHS will both execute new and amend existing Supportive Housing Services Master Agreements to increase the number of beds serving individuals with complex health and/or behavioral health conditions.

DPH-SAPC's Alcohol and Drug Free Living Center Statement of Work for Fiscal Year (FY) 2016 – 17 was amended to reflect RBH as a new service under the System Transformation to Advance Recovery and Treatment – Organized Delivery System for FY 17 – 18. RBH Statement of Work amendments for FY 17-18 included Measure H funding allocations.

## **Community Input**

Please describe any community input that contributed to the program design of this strategy.			
Include any upcoming or planned input sessions.			
Date	Community Input		
5/11/17	LAHSA, DMH, DHS, and DPH conducted an input session for both B7		
	and E8.		

# Lived Experience Advisory Group

Please describe any input from the Lived Experience Advisory Group that contributed to the program design of this strategy. Include any upcoming or planned input sessions.

On June 29<sup>th</sup> LAHSA held a Lived Experience Focus Group, with individuals who have previously or are currently experiencing homelessness. At this focus group, we wanted to identify the benefits and challenges of the current program and to address any changes that could be integrated into the County Homeless Strategies. For B7.

#### **Metrics**

Please list the metrics that will be tracked to evaluate how implementation achieves the objectives of the strategy and either reaches or makes progress toward its goals.

- Number of individuals who have been served with B7 funded interim/ bridge housing and a breakdown of the institution from which they were discharged
- Number of individuals who were in B7 funded interim/bridge housing who exitto permanent housing
- Average length of stay